Stephens Capitalize on Independence



City of Jonesboro A Presentation for

Charles Long, Stephens, Inc. Matt Claflin, The Hartford Presented by

August 23,2011

Today's Agenda



- Executive Summary
- Participant Services
- Plan Services
- Investment Advisory Services
- Implementation
- Value
- Summary

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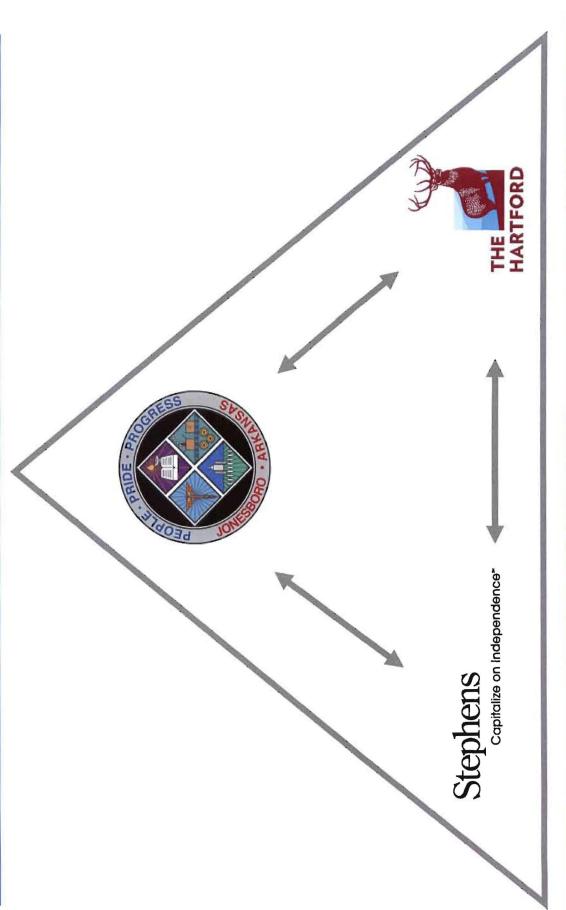


Executive Summary

"The Hartford" is The Hartford Financial Services Group, Inc. and its subsidiaries, including the issuing company of Hartford Life Insurance Company.



Collaborative Approach





Executive Summary

A Trusted Leader

Strength and commitment

- Celebrating 201 years of client trust in our company, our products, and our people
- Committed to the Plan relationship and the success of the Plan
- Significant and growing retirement plan business
- Specific expertise in administering and servicing government plans

Over 40 years as a retirement plan provider

• More than 30,000 plans under administration

Technology

- State-of-the-art technology
- Dedicated personal support
- Compliance solutions

Plan services

- Dedicated, experienced team of professionals
- Broad and deep knowledge of plan recordkeeping and client service
- Customized and enhanced services specific to your Plan



Executive Summary

Flexible Solutions



Investments

- Open architecture
- General Account with minimum guaranteed rate available
- Dedicated Investment Management Group

Participant Education

- Dedicated team of advisors [reps]
- Comprehensive educational campaigns in person, in print, and online

Fees

- Competitive
- Fee transparency





Recognized Industry Leader









World's Most Ethical Companies in 2008 - 2011 Ethisphere Magazine, June 2008, April 2009 and March 2010, March 2011



Profit Sharing Council of America

RPG's comprehensive generic participant education materials (Prepare to LiveSM suite) was awarded a Gold Signature Award



Seven-Time Winner

Retirement Plans category for outstanding customer service 2003-2009 Only provider to win Retirement Plans category in 2005, 2007, 2008 and 2009



Executive Summary

The Hartford's Ratings

Our primary Life operating subsidiaries ratings remain good to excellent. As of March 23, 2011, its insurance financial strength ratings are:

- Moody's (A3 "Good", 7th highest out of 21 categories)
- A.M. Best (A, "Excellent", 3rd highest out of 16 categories)
- Fitch (A-, "Strong", 7th highest out of 21 categories)
- Standard & Poor's (A, "Strong", sixth highest out of 21 categories)

The Hartford's life insurance operating subsidiaries insurance financial strength ratings are on stable outlook with Moody's, A.M. Best, Fitch and S&P.

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Participant Services

In person, in print and online - at every stage of the planning process.



In person, in print and online.

Meeting the needs of all participants – from enrollment through retirement.



"I'm not in the plan." Transition and enrollment

- investment basics
- plan specifics
- setting goals



"I'm in the plan." Ongoing account management

- investment education
- asset allocation
- personal rebalancing



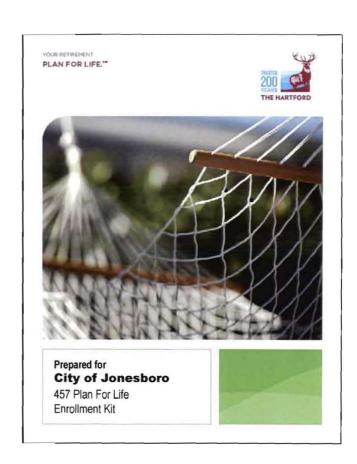
"I'm retiring." Retirement and beyond

- pre-retiree education
- distribution options
- managing your assets

Onsite Group Seminars and Informational Workshops



- Core plan education
- Investment concepts and strategies
 - Retirement Investment Strategies
 - Asset Allocation
 - Investment Fundamentals
 - Retirement
 - Retirement Income
- Life stage targeted education
 - Early earning years
 - Mid-earning years
 - Pre-retirement years
 - Retirement years

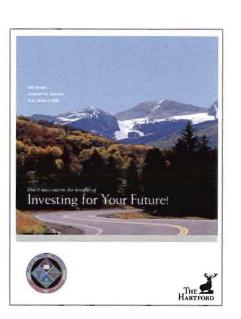




Contribution Illustrator Report

An employee's age, income and tax filing status help to create a personalized snapshot that includes:

- A comparison of take-home pay using different contribution rates
- A hypothetical account balance over time at several different salary deferral percentages
- The effect of waiting even one year to start contributing to their retirement account





We're Here When You Need Us

- Interactive Voice Response system
- Dedicated toll-free line (1-800-528-9009)
- Customer Service Representatives available Monday - Friday from 8:00 a.m. to 8:00 p.m., Eastern Time
- Internet website available 24 hoursa-day, 7 days-a-week



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Participant Services

Participant Web Services

Inquiry

- Portfolio balances
- Investment prices, yield and performance
- Morningstar® fact sheets
- Personalized rate of return
- Transaction history
- Loan information
- Distribution information
- Online statements
- Gateway to Morningstar®
 Online

Transactional

- Exchanges
- Rebalancing
- Automated rebalancing
- Plan asset allocation models
- Full loan repayment via ACH

THE HARTFORD

Online Tools and Education

Our simple 3-step "Plan-Invest-Act" system, available pre-login, offers retirement savings calculators and educational articles on a variety of topics.

Plan

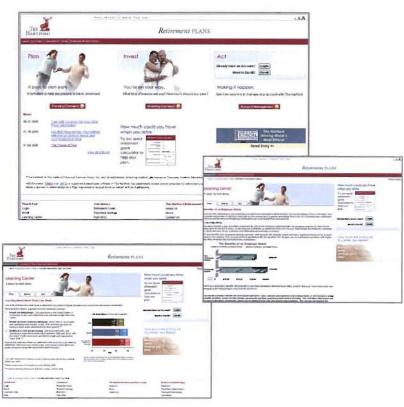
- Why save for retirement?
- Retirement plan basics
- The cost of procrastination

Invest

- What kind of investor am I?
- Types of investment options
- How much can I contribute?

Act

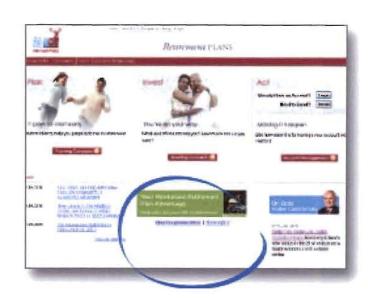
- Importance of rebalancing
- Why increase contributions
- Frequently asked questions





Online – self-service online presentations

- Six self-running online presentations:
 - Your Workplace Retirement Plan Advantage
 - Investing Basics
 - Choosing Your Investments
 - Asset Allocation
 - Balancing Today's Needs with Planning for Tomorrow
 - The Roth Option

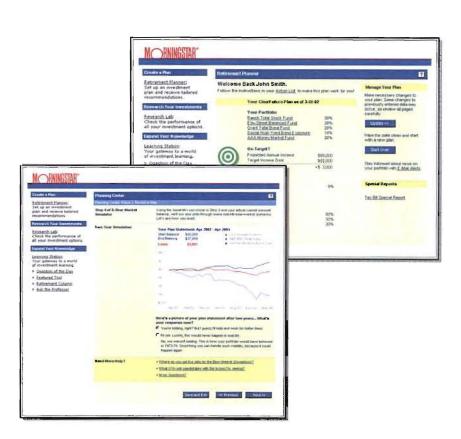




THE

Morningstar[®] Online[™]

- Provides program participants access to online retirement education and planning tools
- Six-step personalized process
 - Assists participants in assessing their investment objectives and risk tolerance
 - Participants are provided with investment suggestions to help them reach their retirement goals
- Learning Station
- The Research Lab



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Plan Services





Your Operations Team

- Assists with the day-to-day needs of the City of Jonesboro
- Dedicated Plan Manager coordinates all service activities including transaction processing, report generation and Call Center coordination
- Coordinates all administrative, recordkeeping and regulatory services provided

Enhanced administrative services available:

- Unforeseen Emergency Withdrawal
- QDROs
- Loan Processing
- ACH Loan Repayment

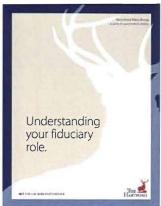


The Hartford is committed to helping you meet your fiduciary obligations.

- Fiduciary training
- Investment due diligence program
 - Sample Investment Policy Statement
 - Documentation of results
- Customized employee education plan
- Ongoing plan review
- Regulatory Compliance assistance
 - Regulatory updates provided at no additional cost
 - Capitol Correspondent[®]









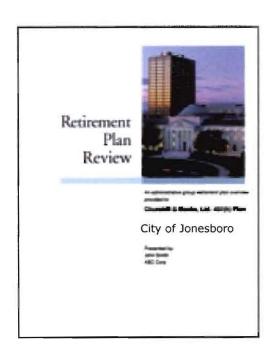
Internet

- Quarterly and inception to date summaries
- Plan level activity detailed by investment option
- · Investment option performance
- · Ability to customize
- Ad hoc reporting
- Electronic enrollment
- Forms
- · Submit census files
- Plan Sponsor Guide





Quarterly Plan Reviews



- Ongoing Plan Reviews
- Economic Overview
- Plan Statistics
- Usage Statistics
 - IVR System
 - Internet
 - Morningstar
 - Loans
- Education Updates
- Investment Updates
- Legislative Updates

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Investment Advisory Services



Investment Advisory Services

- Open Architecture flexibility; with over 80 fund partners
- No proprietary fund requirements
- Institutional program level due diligence
- Third party *plan level* co-fiduciary protection at no additional cost
- Ongoing monitoring, investment analytic reporting and Investment Specialist support
- General (Declared Rate) Account
 - Current interest rate for new deposits 3.00%
 - Lifetime minimum interest guarantee 3.00%





Open Architecture

Quantitative Evaluation

Firm Evaluation
Investment Personnel

Process Analysis

Performance Analysis

> Ongoing Evaluation

Quantitative Evaluation to Focus Research

- Attributes evaluated over multiple time periods, including:
- Peer and benchmark relative results
- Risk adjusted performance, such as Sharpe ratio, information ratio, and alpha
- Consistency, Batting Average, Up/Down Capture, year-by-year returns

People / Organization

- Financial stability of the firm
- Manager tenure and depth and stability of team
- Management's philosophy, decision-making
- Corporate structure, ownership

Process

- Portfolio construction
- Security selection and benchmarks utilized
- Fundamental or Quantitative approach
- Consistency of philosophy and process

Performance

- In-depth analysis of how results were achieved
- What has attributed to or detracted from performance?
- What is the value add of this approach and what are the key drivers?

Ongoing Monitoring

- Process is continually applied
- Quarterly Attribution Reports
- Regular meetings with fund managers



Mesirow Financial

- Mesirow Financial was founded in 1937 as a one man firm and has grown to a diversified financial services firm with \$32.2 billion in assets under management
- Investment Strategies Team has over 30 years of combined experience at Ibbotson Associates and 100 years of experience in the investment industry
- Developed PrecisionAlpha[™] Fund Selection Methodology
- Backed by the resources of more than 1,100 professionals in Mesirow Financial





Fiduciary Support for Your Plan

A fiduciary and investment selection service by Mesirow Financial Investment Strategies - Fiduciary AssureSM can ease your fiduciary duties by providing:

- Co-fiduciary responsibility
- Core asset class recommendations
- Supplemental asset class recommendations
- Investment option recommendations
- A Customized Investment Policy Statement
- Quarterly monitoring of investment options
- Quarterly market commentary and watch list
- Indemnification upon breach of duties



Investment Advisory Services

Fiduciary Assure® - Process

Plan sponsor guidance through all phases of the investment selection process



- Precision Alpha[™], Mesirow Financial's proprietary methodology, is applied to funds on Hartford's menu
- Quantitative and qualitative metrics are used

Elite List

- Five primary asset classes
- Plus secondary classes
- Must select one Elite List fund in each core asset class

Large Cap
Small Cap
International
Bond
Stable Value/Money Market

Suggested List

- Sub-set of the Elite List that you may choose in whole or in part
- Elite List asset class requirements also apply to the Suggested List





Investment Advisory Services

Fiduciary Assure® - Process

- · Ongoing monitoring and reporting
- Mesirow Financial provides the monitoring and reporting service for the plan-level Elite List



- Performance summaries
- Fund statistics
- Holdings information
- Quarterly market commentary

- Modify Elite List as needed
- Outline any changes recommended from previous quarter

- Post quarterly reports on Plan Sponsor Web site
- Show any Elite List fund that Mesirow analysts have flagged for:
 Performance
 Organizational changes
 Legal issues
 Investment policy changes
 Consistency of style or strategy
 Expenses

Model My Goals®

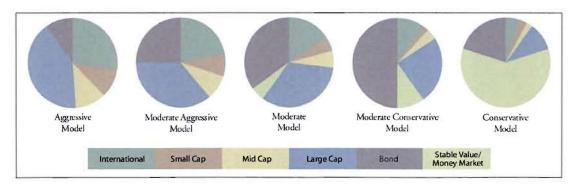


Standard Model My Goals*

- You select the investment options for the program
- You determine rebalancing frequency (annually, semi-annually, or quarterly)

Custom Model My Goals

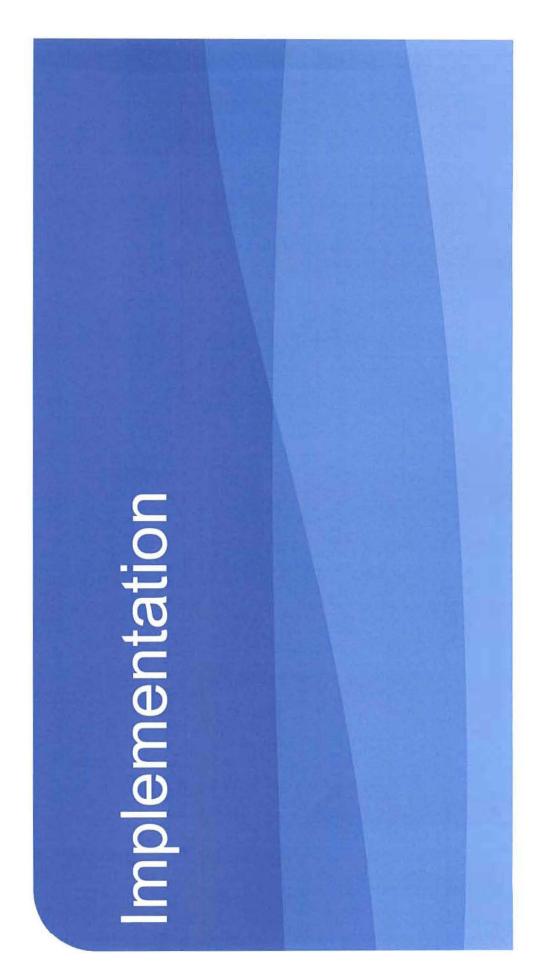
- You develop your own asset allocation models* (up to nine)
- You select the investment categories and investment options for each model
- You determine the rebalancing frequency for participants (annually, semi-annually, or quarterly)



^{*} Determined by Mesirow Financial Investment Strategies,

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Implementing with The Hartford

- Dedicated team of seasoned professionals
- Generally 6-10 weeks to complete*
- Customized transition materials
- Transition seminars and individual meetings
 - Custom transition kits
 - Meeting schedule
 - Implementation schedule
 - Local service
- Seamless transition for active and retired employees
 - No missed payouts for retirees
- Experienced

^{*} Assumes existing providers can support transition model and can provide the information needed on-time and in a usable format.



Implementation Process

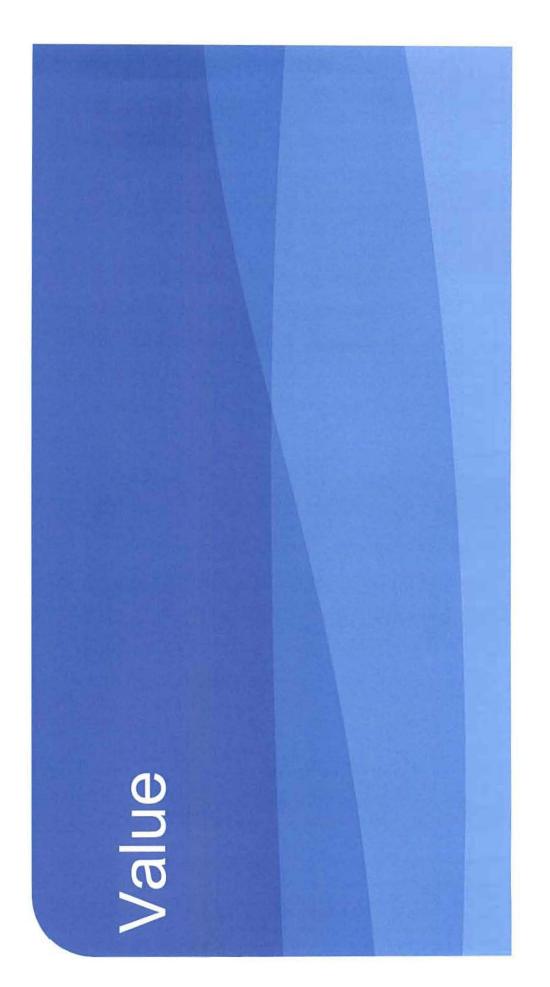
We follow a detailed project plan which can be divided into three components:

- Planning Phase We work with you and your prior record keeper to ensure appropriate provisions are made for all facets of your program
- Developing Phase Focus on activities designed to minimize the impact of the actual transfer of assets including communication program materials for participants
- Implementing Phase Financial data and assets are transmitted to our record keeping system with confirmation of receipt

Tasks	Plan Sponsor	The Hartford	Current Provider(s)
Evaluate all Contracts and Agreements			
Assess special financial circumstances		20	
Prepare documents as required and provide to customer			
Determine investment choice lineup			
Determine Business Requirements for Takeover			
Notify current providers of change	-		
Contact current provider(s) to discuss characteristics of takeover			
Investment mapping/approval of mapping			2
Determine if any participants are on a systematic withdrawal - ensure no loss of time and bene	efit		
Define "Blackout" period		*	•
Operations/Service Center			
Provide plan details to installation team			
Provide plan detalis to installation team Establish plan on reconskeeping system			
Provide plan details to installation four- Establish plan on reconskeeping system Announcements - Communication/Education			-
Provide plan detalis to installation team Establish plan on reconskeeping system		•	•
Provide plan details to installation team Establish plan on recordisceping system Announcements – Communication/Education Communicate schedule of transition to all parties (current providens) and plan sponsor) Prepare-Review/Send announcement letters	•		•
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Provide plan details to installation form Establish plan on recordiscepting system: Announcements - Communication/Education Communicate schedule of transition to all parties (current provider(s) and plan sponsor) Prepare-Review-Send announcement letters Systems/Information Exchange	•		
Provide plan details to installation form Establish plan on recordiseeping system Announcements — Communication/Education Communication schedule of transition to all parties (corrent provider(s) and plan sponsor) Prepare Review Send amouncement lotters Systems/Information Exchange Identify data requirements	•	•	
Provide plan details to installation team Establish plan on recordkeeping system Announcements - Communication/Education Communicate schedule of transition to all parties (current providers) and plan sponsor) Prepare-Review-Send announcement letters Systems/Information Exchange Identify data requirements Receive and reconcile "test" non-financial and financial data		•	
Provide plan details to installation team Establish plan on recordkeeping system Announcements - Communication/Education Communicate schedule of transition to all parties (current providers) and plan sponsor) Prepare-Review/Send announcement letters Systems/Information Exchange Libertify data requirements Receive and recorder "test" non-financial and financial data Plan sponsor sends linel payroll to current provider		•	•
Provide plan details to installation team Establish plan on recordkeeping system: Announcements - Communication/Education Communicate schedule of transition to all parties (current providens) and plan sponsor) Prepare-Review/Send announcement letters Systems/Information Exchange Bentify data requirements Receive and reconcile "lest" non-financial and financial data Plan sponsor sends final payrell to current provider Receive and reconcile "live" non-financial and financial data		•	•
Provide plan details to installation team Establish plan on recordkeeping system Announcements - Communication/Education Communicate schedule of transition to all parties (current providens) and plan sponsor) Prepare-Review-Send announcement letters Systems/information Exchange bentify data requirements Receive and reconcile "lest" non-financial and financial data Plan sponsor sends final payridit to current provider Receive and reconcile "live" non-financial and financial data Plan sends initial contribution to The Hardord		•	•
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Provide plan details to installation team Establish plan on recordiscepting system Announcements — Communication/Education Communicate schedule of transition to all parties (current providers) and plan sponsor) Prepare-Review-Send announcement letters Systems/Information Exchange bentify data requirements Receive and reconcile "test" non-financial and financial data Plan sponsor sends final payroll to current provider Pecerve and reconcile "test" non-financial and financial data Plan sends initial continuous for The Hardont Final Tasks — Takever of Assets Liquidiate accounts. The Hardon' receives asset transfer Confirm transactions Lift "Blackout" — ready to take transactions			•

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Value

The Hartford offers our *Possibilities* program for your 457 and 401(a) plans for a tiered administrative fee*:

Asset Level	<u>Administrative Fee</u>
Under \$3 mm	0.95% (95 basis points)
\$3mm - \$4mm	0.65% (65 basis points)
Over \$4mm	0.50% (50 basis points)

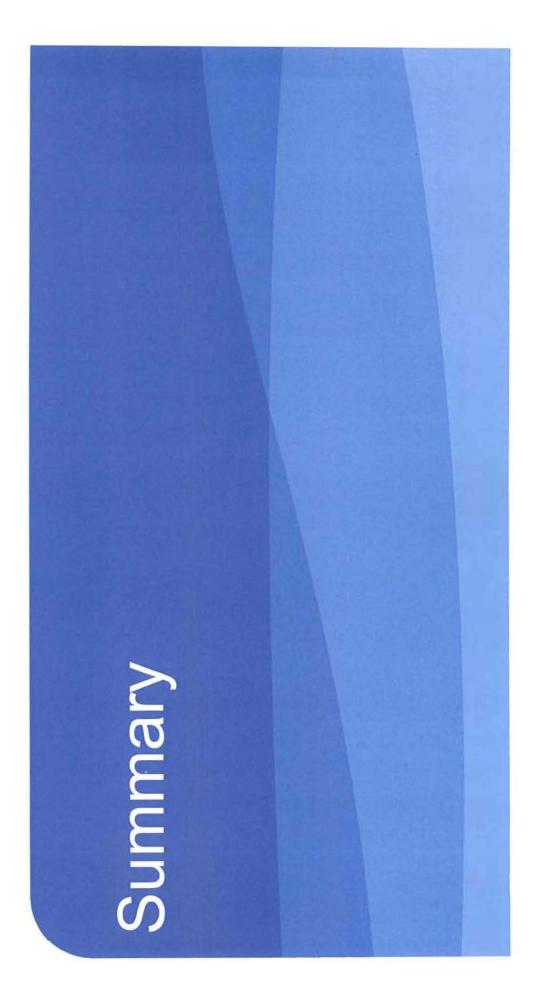
The Hartford will waive the Annual Maintenance Fee for the 457 plan and offers the following perparticipant fee for the 401(a) plan with average per participant balances as follows:

Average Participant Balance	Annual Maintenance Fee
Between \$0 and \$20,000	\$20
Between \$20,000 and \$40,000	\$10
Greater Than \$40,000	\$0

- •No fees to transfer among investment options
- •Trustee Fees \$400 annually
- •No Contingent Deferred Sales Charge
- •General (Declared Rate) Account
 - -Current interest rate for new deposits 3.00%
 - -Lifetime minimum interest guarantee 3.00%







Summary



Why The Hartford?



Trust

- Nearly 40 years retirement plan experience
- Serving 1.45 million participants
- One of the world's most ethical companies¹

Flexibility

- True open architecture
- Fee transparency
- Award-winning, customizable participant education

Partnership

- Implementation team with average 12+ years experience
- 94% plan sponsor satisfaction rate²
- 95% client retention with 12-year average tenure

¹ Ethisphere Institute, 2008 and 2009.

² Cogent Research, 2009.

THE HARTFORD

Disclosure

The Hartford is The Hartford Financial Services Group, Inc. and its subsidiaries, including Hartford Life Insurance Company, Hartford Retirement Services, LLC, and Hartford Securities Distribution Company, Inc. ("HSD"). **HSD** (member FINRA and SIPC) is a registered broker / dealer affiliate of The Hartford.

Retirement programs can be funded by group fixed or variable annuity products and funding agreements issued by Hartford Life Insurance Company (Simsbury, CT). Group variable contracts are underwritten and distributed by HSD, where applicable. Retirement programs can also invest in mutual funds through custodial accounts.

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Before investing, you should carefully consider the investment objectives, risks, charges and expenses of the mutual funds or The Hartford's group variable annuity products and funding agreements, and their underlying funds. For fund and product prospectuses and / or a disclosure document containing this and other information, contact your investment professional or visit our website. Read them carefully.

Diversification and asset allocation do not guarantee a profit or a loss. Before making your investment decisions, please read the investment option fact sheets, the prospectus for each fund and if possible, consult with a financial professional. ©2009 The Hartford, Hartford, CT 06115

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Insurance, Investments, Retirement.